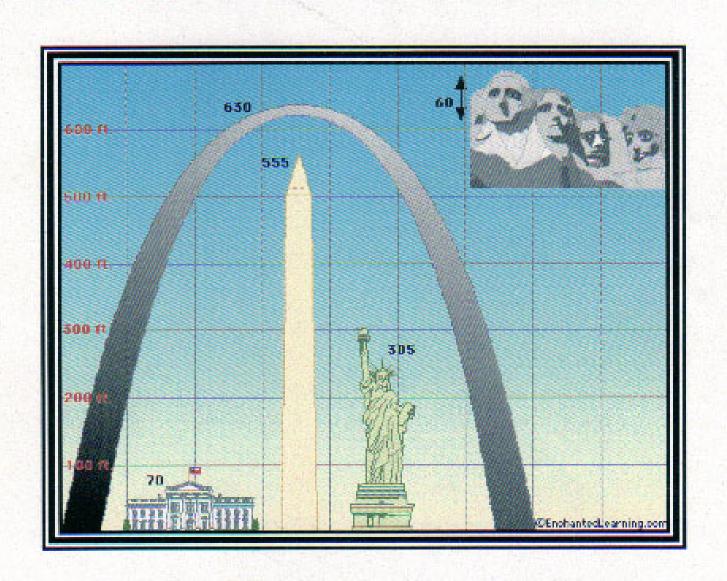
U. S. COAST GUARD CPOA (37TH) CPOAA (27TH) CGEA (6TH) ANNUAL NATIONAL CONVENTION



ST. LOUIS, MO

SEPTEMBER 2005

Welcome to St. Louis!



to all CPOA, CPOAA and CGEA members, spouses and guests.

This is my first year as the National Convention Committee Chairman. I hope I have learned everything I needed to from my illustrious predecessor, Dick Wells. I figure that if anything goes wrong, it's STILL his fault.

St. Louis is a beautiful city and has many things to offer you in the way of off-time entertainment. Check out the pamphlet rack near the front desk.

Please take mental notes of things during the week, then please fill out the End of Convention Questionnaire on Friday. It is from these that we are able to make subsequent conventions better. i.e.: it is from previous questionnaires that we changed the convention to September.

I hope you enjoy this Convention and many more beyond.

Joe D'Elia National Convention Chairman

USCG CPOA PREAMBLE

Ever mindful of:

- the traditions, duties and purpose of the United States Coast Guard,
- our duty to uphold and defend the Constitution of the United States of America,
- our responsibility to assist and save distressed seamen and others,
- our responsibility in the enforcement of the laws of our Country, and

Believing that through association and mutual acquaintance, the Chief Petty Officers of the United States Coast Guard may:

- best advance their professional abilities,
- enhance their value, loyalty and devotion to God, Country and service in which they serve,
- promote its unity and morale domestically and militarily through responsible leadership,

in respect for those who have gone before us, and as a guide for those who follow.

Welcome





ST. Louis, MO September 12-16, 2005



Deputy Secretary: Michael P. Jackson

On March 10, 2005, Michael P. Jackson was confirmed by the U.S. Senate to serve as Deputy Secretary of the U.S. Department of Homeland Security (DHS). In this role, Mr. Jackson serves as DHS' chief operating officer, with responsibility for managing day-to-day operations.

Recently, Mr. Jackson served as Senior Vice President of AECOM Technology Corporation, where he was responsible for AECOM government relations globally and served as Chief Operating Officer of AECOM's Government Services Group.

Mr. Jackson served as Deputy Secretary of the U.S. Department of Transportation (DOT) from May 2001 to August 2003. As Deputy Secretary, Mr. Jackson was the Department's chief operating officer, with responsibility for day-to-day operations of an organization that, following the terrorist attacks of 9/11/01, grew to a \$68 billion annual budget supporting over 179,000 employees.

His tenure was particularly focused on DOT's response to the terrorist attacks, including standing up the new Transportation Security Administration and management of recovery efforts for the nation's aviation industry. At DOT, Mr. Jackson's external duties included substantial policy coordination within the Administration, frequent Congressional consultation and testimony, and work with foreign governments, transportation businesses, interest groups and the media. He served as a member of the Board of Directors of Amtrak and was chairman of its Audit Committee.

In 2004, Mr. Jackson was appointed to serve on the President's Commission on Implementation of United States Space Exploration Policy, which provided management recommendations to the President on NASA and its future mission management.

Mr. Jackson also held positions working for two earlier Presidents. In the Administration of President George H. W. Bush, he served at the White House as Special Assistant to the President for Cabinet Liaison and later as Chief of Staff to the Secretary of Transportation. He held several positions reporting to the Secretary of Education in the Administration of President Reagan.

Before returning to DOT in 2001, Mr. Jackson worked in the private sector as Chief Operating Officer at Lockheed Martin IMS's Transportation Systems and Services. IMS's transportation group provided high technology services to toll authorities, freight companies and 35 state governments. From 1993 until 1997, Mr. Jackson was Senior Vice President at the American Trucking Associations, where he managed intermodal, international and technology policy matters.

He has been a researcher at the American Enterprise Institute and taught political science at the University of Georgia and at Georgetown University. Mr. Jackson graduated from the University of Houston with a B.A. and received a Ph.D. with distinction from the Government Department at Georgetown University in 1985.

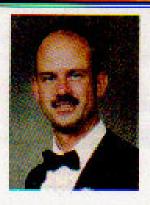
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National Convention Committee



Chairman

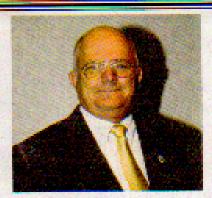
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2004 - 2006 National CGEA Officers



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Treasurer

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Preamble of the Coast Guard Enlisted Association

Always Remember:

- As enlisted members, we must uphold the highest standards and respect the traditions of the United States Coast Guard.
- Our past mentors, leaders and the foundation they left for us to follow,
- To hold ourselves and others accountable to the duties and responsibilities of our country, service, and communities.
- To give encouragement to the future members & leaders of the Coast Guard,
- To personally support and stand-by our fellow enlisted members, and their families in their endeavors of joy and hardships.
- > To be forever appreciative for the support and guidance of the USCG Chief Petty Officers Association.

2004 - 2006 National CPOAA Officers



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Laurie Ternes Kollar
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Preamble of the Chief Petty Officers Association Auxiliary

Remembering God:
That our aim is to assist our Chiefs in their endeavors with understanding, kindness, strength, and love.

We will always remember and uphold the goals and standards of the United States Coast Guard, the Chief Petty Officers Association, and the Chief Petty Officers Association Auxiliary.

We ask God that we are always able to carry out our duties to the Coast Guard, to the Chiefs, to the Auxiliary, and to Community in a manner that reflects Your love for all.

Remember also those who served and returned to You.

History of the CPOAA

The National Board of Directors and the National Council of the United States Coast Guard Chief Petty Officers Association assembled at the Sixth Annual Convention in St. Louis, Missouri on 10 October 1974 and authorized establishment of a CPOA Auxiliary Unit for each Chartered Chapter of the Association. The Charter was presented on 14 October 1974.

The CPOAA delegates assembled at the Ninth Annual CPOA Convention in Baltimore, Maryland on 10 August 1977 and elected the Pro-Tem Officers for the Auxiliary. The Pro-Tem Officers were Jean Schott - President, Joyce Ford - Vice-President, Yvonne Smith - Secretary.

The first National Meeting was held on 14 August 1978 in Oklahoma City, Oklahoma. The meeting was held for the purpose of appointing committees and the installation of the newly elected National Officers. Six of the eight established Units were in attendance. The newly elected officers were installed with the elected CPOA Officers on 17 August 1978. The first elected officers were Jean Schott - President, Joyce Ford - Vice-President, Yvonne Smith - Secretary and Jessie Gypp - Treasurer.

The first session of the CPOA Auxiliary Convention was held on 13 August 1979 in Mobile, Alabama. The National CPOA Auxiliary By-Laws and Standing Rules were accepted by the Board of Directors and submitted to the CPOA National Council for approval.

On 15 August 1991, the Auxiliary established a National Education Award to benefit its members and the spouses of the Chief Petty Officers Association. The funds for this award are raised by the National Sweepstakes run by the Auxiliary each year. The Auxiliary currently has about 250 members and 8 active Units. From its humble beginning in 1974, the Auxiliary has continued to grow with the goal to carry on the drive and vision of the first members and to improve and insure the future of the Auxiliary. We look forward to the future and continued success of the Auxiliary.

List of current Chapters, Units & Branches

CPOA Chapters

Alexandria

Baltimore

Boston

Cape Cod

Cape May

Crystal Coast Eastern Shore

Elizabeth City

Galveston

Gold Country

Golden Gate

Greater Detroit

Green Bay

Hampton Roads

Hawaiian Islands

Jersey Shore

Juneau

Ketchikan

Kleckner

Kodiak

Las Vegas Mavericks

Long Beach

Long Island

Miami

Mid-America

Mobile

Mount Hood

New Orleans

North Bend North Coast

Northeast Florida

Oklahoma City

Petaluma

Philadelphia

Port Angeles

Redwood Empire Rio Grande Valley San Juan

Seattle

SE Connecticut

Sitka

SOO

Southernmost

St. Louis

St. Petersburg

Washington, DC

Yorktown

CPOAA Units

Cape May

Elizabeth City

Green Bay

Kodiak

Las Vegas Lobos

Mobile

Mary Simpson

Mobile

St. Louis

St. Petersburg

CGEA Branches

Baltimore

Chicago

Colonial

Elizabeth City

Garden State

Kodiak Island Liberty Bell

Lone Star

Miami

Mobile

Southern New England

Southernmost

Tidewater

HISTORYOFTHECROPSNATIONAL MEETINGSCONVENTIONS

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1	WASHINGTONIC	WASHINGTONIC	OCTOBER1969
2.	GOVERNORSISLANDONY	NEWYORK	9/28 - 10/02/70
3.	ACAMEDACA	SANTRANCISCO	9/27 - 10/01/71
4.	NEWORCEANSCA	NEW DREENS	10/04 - 10/06/72
5.	TORISMOTIDAVA	TORISMOUDH	10/05 - 10/07/73
6.	ST.LOUISMO	STLOUIS	10/07 - 10/12/74
7.	STIPETERSBURGIL	STPETERSBURG	8/04 - 8/09/75
8.	SPANTAROSA, CA	PERTINA	8/01 - 8/07/76
9.	BALTIMOREMID	BADIMORE	8/07 - 8/13/77
10.	OKLAHOMACITYOK	OKDI DIMICITY	8/13 - 8/18/78
11	MOBICEAL	MORPE	8/12 - 8/17/79
12.	STPETERBURGFL	STPETERSBURG	8/18 - 8/23/80
13.	GREEN BAYWI	GREENBAY	8/10 - 8/14/81
14.	AORFOLKIA	TORISMOLIDHECZABEDICTY	8/23 - 8/27/82
15.	NESHVILLEIEN	CLIMBERCAN(D)	8/11 - 8/14/83
16.	SANTAROSA,CA	PEDITIMA	8/13 - 8/17/84
17.	SPNANTONIOTX	HXBXX	8/12 - 8/16/85
18.	KEYWESIJL	SOUTHERNMOST	8/11 - 8/15/86
19.	CLEVELAN/DOH	CEVECNO	8/11 - 8/15/87
.20.	ST.LOUISMO	STLOUIS	8/15 - 8/19/88
.21.	ORLANDOTL	STPETERBURG	8/21 - 8/25/89
22.	CORPUSCHRISTI, TX	CORPUSCHRISTI	8/13 - 8/17/90
23.	WILLIAMSRUIGIA	OOMSOUD(8/16 - 8/20/91
24.	그리오 열심하는 것이 얼마나 없는 사람이 가장 없었다. 그 없는데 다음	SANDIEGOLASVEGASMAVERICKS	8/17 - 8/21/92
25.	WASHINGTONIDC	WASHINGTONIC	8/17 - 8/20/93
26.		SEATTLE	8/22 - 8/26/94
27.	CORPLICHRISTI, TX	CORPUSCHRIST!	8/20 - 8/25/95
28.	LASVEGASAĮV	LASVEGASMAVERICKS	8/19 - 8/23/96
29.	CCEVECAVIDOH	ACRIHADAST	8/24 - 8/29/97
30.	MOBICEAL	MYSE	8/31 - 9/04/98
31.	LASVEGASA(V	LASVEGASWAVERICKS	8/15 - 8/20/99
32.	MOBICE,AL	MORE	8/28 - 9/01/00
33.	TULSAOK	SATONAL .	8/20 - 8/24/01
34.	MEMPHSEN	S/ADDIVAC	8/26 - 8/30/02
35.	MOBILEAL	SATIONAL .	8/25 - 8/29/03
36.	LASVEGASÁV	NEW CONTRACT	8/23 - 8/27/04
37.	STLOUISMO	SATIONAC	9/12 - 9/16/05

CPOA GOLD LIFETIME MEMBERS

RMC STEPHEN PARKANS	*	OCTOBER	1972
CSC KENNETT MANESS	*	AUGUST	1975
ETC PAUL GOEKE		AUGUST	1977
YNCM ROBERT E. GALLAGHER		AUGUST	1980
BMCM JAMES B. KANE	*	AUGUST	1984
QMCM ROBERT M. SHANNON	*	AUGUST	1984
BMCM WILLIAM J. SCHOTT		AUGUST	1985
RMCM GLENN H. LAMBERT		AUGUST	1986
ETC FOREST A. "BUD" FORD	*	AUGUST	1987
AMC JOHN LEE CHASSEREAU		AUGUST	1994
QMC FRANK ALBRIGHT		AUGUST	1994
ATC RICHARD "DICK" WELLS		AUGUST	1995
Chief Administrator Emeritus DICK CASTOR		AUGUST	1995
ETCM TIMOTHY M. LACKEY	e de la composition della comp	AUGUST	1996
BMCM DAVID C, MILLER		AUGUST	1996
BMC LOUIS C. LICEA		AUGUST	1997
BMCS JACK CROWLEY	72 (15) 	AUGUST	1998
YNC ALEX CHAPMAN		AUGUST	1998
QMC DICK LONGO		AUGUST	2000
ENC WILLARD D. O'FARRELL		AUGUST	2000
RMC GEORGE OVERMYER	*	AUGUST	2001
ATCM DAVID DISBENNETT		AUGUST	2001
PSC PATTY BUTLER		AUGUST	2002
BMCM WALT GORR	*	AUGUST	2002
YNC JON SHIPP		AUGUST	2004
MKCM DAVE ISHERWOOD		AUGUST	2004

CPOAA PLATINUM LIFETIME MEMBERS

JEAN SCHOTT	*	AUGUST	2004
RITA BUNTING	and the first of the second	AUGUST	2004

PAST NATIONAL PRESIDENTS OF THE CHIEF PETTY OFFICERS ASSOCIATION

October 1969	-	April 1970	BMCM J. B. Kane
April 1970	-	June 1970	OMCM R. M. Shannon
June 1970		April 1972	YNCS E. C. Mason
April 1972		June 1973	ETCM L. Martinez
June 1973		June 1975	YNCM F. E. Smith
June 1975		April 1976	YNC D. D. Orolfo
April 1976	120	June 1976	YNC H. W. Walker
June 1976		June 1978	RMCM G. H. Lambert
June 1978	de de	August 1979	BMCM W. J. Schott
August 1979	4	August 1981	BMCM J. Deluca
August 1981	-	August 1983	QMC R. Longo
August 1983	-	August 1985	BMCM D. Miller
August 1985		August 1988	ATC R. W. Wells
August 1988	-	August 1990	QMC F. Albright
August 1990	7.5	August 1992	MKCM D. E. Robertson
August 1992	-	August 1994	EMCM L. E. Maher
August 1994	-	August 1996	YNC Jon A. Shipp
August 1996		September 1998	BMCS R. F. Sennholtz, Jr.
September 1998		September 2000	MKCM D. E. Robertson
September 2000	2-1	August 2004	BMCS T. A. Trimble
August 2004	-	Present	YNC Jon A. Shipp
	10.00		

PAST NATIONAL PRESIDENTS OF THE CHIEF PETTY OFFICERS ASSOCIATION AUXILIARY

July 1978		August 1980	Jean R. Schott
August 1980	-	August 1982	Nancy Ford
August 1982		August 1983	Barbara Jones
August 1983	-	August 1985	Ruth E. Buckley
August 1985		August 1986	Ivy Miller
August 1986	-	August 1987	Adrienne Royes
August 1987		August 1990	Jean R. Schott
August 1990	-	August 1992	Emma Longo
August 1992	100	August 1994	Ruth E. Buckley
August 1994		August 1996	Jean R. Schott
August 1996		August 1998	Kolleen Youker
August 1998		August 2002	Kathy Phelps
August 2002		August 2004	Kathie Morin
August 2004		Present	Laurie Ternes Kollar

CONVENTION SCHEDULE 11 – 16 SEPTEMBER 2005

(Subject to change)

Sunday, 11 September 2005

1200 - 1800 Registration

1800 President's reception in hospitality room

Monday, 12 September 2005

0800 - 1030Opening ceremonies

Photo Session 1030 - 1200

1200 - 1400 Lunch-Speaker: National President 1400 - 1700

General session of CPOA/CGEA/CPOAA

Presentations.

CG Mutual Assistance

Tuition Assistance/Foundation Grant CG Personnel Support Command, Topeka

Introduction

Travel

Advancements

Procedures & Development/Customer Service

Active Duty, Reserve, & Retired Pay

Parliamentary procedures familiarization (National Vice-President) 1730 - 1830

Tuesday, 13 September 2005

0800 - 1700General session of CPOA/CGEA/CPOAA

Wednesday, 14 September 2005

0800 - 1700General session of CPOA/CGEA/CPOAA

Long Term Care

Thursday, 15 September 2005

0800 - 1700General session of CPOA/CGEA/CPOAA

Closing ceremonies (Tentative)

Dinner/Dance 1800 - 0100

Friday, 16 September 2005

Closing ceremonies (Tentative) 0830 - 1030

Open Forum (Tentative) 0900 - 1000

> Convention Office Hospitality Room

CPOA / Opening Ceremonies

CPOAA CGEA.

Presidents Lunch Dinner/Dance

Shaw

Dugout Illinois

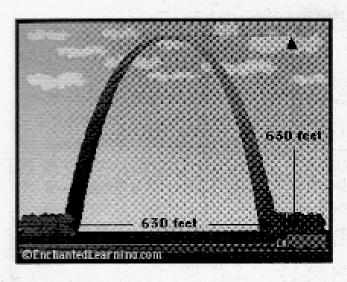
St. Louis East

Soulard Meramac Mississippi

OPENING CEREMONY

Seating of Honored Guests and Visitors
Annual National Convention Convenes
Presentation of Colors ISC St. Louis
Invocation
Pledge of Allegiance
National Anthem Air National Guard Band of the Central States
Reading of CPOA Preamble CPOA President, YNC Jon Shipp
Reading of CPOAA PreambleCPOAA President, Laurie Ternes Kollar
Reading of CGEA President, YN1 Doris Jackson
Crossed the Bar Memorial Service
Introduction of Honored Guests and current National CPOA, CPOAA & CGEA Officers
Introduction of Past National Presidents
Introduction of Gold Lifetime Members
Outstanding Chapter Awards CPOA President, YNC Jon Shipp
Outstanding Unit Awards
Other Awards / Special Presentations
Keynote Speaker Michael P. Jackson, Deputy Secretary, Homeland Security (Tentative) MCPO Carlos Najera (Tentative)
End of ceremony

St. Louis Gateway Arch



The St. Louis Gateway Arch is an elegant monument to westward expansion in the USA. Located on the banks of the Mississippi River in St. Louis, Missouri, the 630-foot tall stainless steel arch rises above the city skyline. The Jefferson National Expansion Memorial consists of the Gateway Arch, the Museum of Westward Expansion, and St. Louis' Old Courthouse.

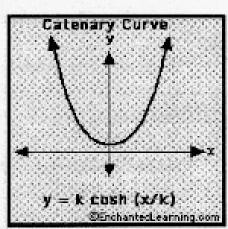
How the design was chosen: There was a nationwide competition in 1947-1948 to design a monument in St. Louis honoring western pioneers. The architect Eero Saarinen (August 20, 1910 - September 1, 1961) won the contest with his sleek arch.

Construction: Construction of the arch began on February 12, 1963, and was finished on October 28, 1965. It was opened to the public on July 24, 1967 (after one of the trams was completed). It cost about 13 million dollars to build. The two bases are equilateral triangles (triangles with three 54 foot-long sides). At the top of the arch, the triangle is only 17 feet long on each side. Visitors enter the arch from an underground visitors center and can travel to the observation deck at the top in a 40-passenger tram that runs inside the arch.

The arch has 60-foot deep foundations. The arch is very stable and was built to withstand high winds and earthquakes. The structure sways about one inch in a 20 mph wind; it is designed to sway up to 18 inches in 150 mile per hour winds.

The Arch: The St. Louis Gateway Arch is in the form of an inverted catenary, which is a very stable structure that is often used in bridges, domes, and arches.

A catenary is the shape that a chain or necklace forms when held by the two ends. The Dutch mathematician Christiaan Huygens named this curve from the Latin word catenarius, which means "related to a chain."

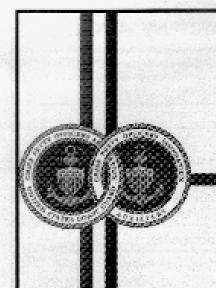


The equation for a catenary curve is: $y = k \cosh(x/k)$, where \cosh is the hyperbolic cosine $[\cosh(x) = (e^x + e^{-x})/2]$ and k is the y-intercept (where the curve hits the y-axis).

Facts and Figures about the St. Louis Gateway Arch:

Height	630 feet
Width at the base	630 feet
Weight	43,000 tons
Exterior composition	Stainless steel
When it was built	February 12, 1963 -October 28, 1965
Depth of the foundation	60 feet
Architect	Eero Saarinen
Structural Engineer	Fred Severud
Location	In the Jefferson National Expansion Memorial, 11 North Fourth Street, St. Louis, Missouri, on the banks of the Mississippi River
Time it takes to travel in the tram to the observation deck at the top of the arch	About 4 minutes (it travels at a rate of 240 feet per minute)
Number of steps in each leg of the arch (the stairs are used only for maintenance and emergencies)	1,076

1. What is the capital city of Missouri?
2. What state borders Missouri on the north?
3. What state borders Missouri on the south?
4. What three states border Missouri on the east?, and,
5. What three states border Missouri on the west?,
6. What is the name of the river that forms the northwestern border of Missouri and then flows west to east through the state?
7. What is the name of the river that forms the eastern border of Missouri?
8. The Ozarks are the oldest mountains in the USA; they have been worn down to rolling hills. In which part of Missouri are they located: north, south, east, or west?
9. What is the name of the Missouri city that is located where the Missouri and Mississippi Rivers meet?
10. What is the name of the highest point in Missouri?



United States Coast Guard CHIEF PETTY OFFICERS ASSOCIATION AUXILIARY Elizabeth City Unit

Welcomes You To The 37th Annual USCG CPOA Convention 27th Annual USCG CPOAA Convention 6th Annual USCG EA Convention

Answers to Quiz from previous page

- 1. Jefferson City
- 2. Iowa
- 3. Arkansas
- 4. Illinois, Kentucky, and Tennessee
- 5. Nebraska, Kansas, Oklahoma
- 6. Missouri River
- 7. Mississippi River
- 8. South
- 9. St. Louis
- 10. Taum Sauk Mt.



USCG CPOA/CGEA/CPOAA National Convention 2005 St. Louis, Missouri



The National Officers of the CPOAA would like to welcome you to our 27th Annual Convention. We would like to invite all CPOA spouses and dependants (over the age of 16) to join us at our meetings for discussions, to offer ideas, give opinions, etc. We are always happy to receive fresh input to help us grow and better support our CPOA.

We hope everyone has a good time and fond memories in St. Louis 2005.

winderwind

BOOSTERS

Dave & Mary Isherwood

Bruce & Sally Garrison

Dick Wells

Bill Giessman

Linda Reid

WISHING ALL DELEGATES AND MEMBERS GREAT SUCCESS AT THE ANNUAL NATIONAL CONVENTION 12 – 16 SEPTEMBER 2005 ST. LOUIS, MO





CONGRATULATIONS FROM: THE NATIONAL CPOA & CGEA OFFICERS, EXECUTIVE COMMITTEE AND THE NATIONAL STAFF



Mobile Proudly Supports CPOA 37th Annual Convention





Bruce Garrison, President Chuck O'Neal, Vice-President Mike Wilson, Secretary Jerry Jones, Treasurer

Sally Garrison, President Megan Womack, Vice-President Cindy Stockton, Treasurer Megan Womak, Secretary





Greg Miles, President Steve Gardner, Vice-President Michelle Claw, Secretary Juan Cortez, Treasurer

Washington DC Chapter – "The Capital Chiefs" Best wishes for a successful convention





CPOA President's
Outstanding Chapter Award
2003 Winner

- Plags Across America Leadership Series Support of Southwest Community House=
 Children's Christmas Enlisted Person of the Quarter/Year program Remembrance Program
 Booksignings Support of CGC TANEY and USS SERPENS coremonies Miles of Smiles
- Booksignings Support of CGC TANEY and USS SERPENS ceremonies Miles of Smiles http://www.uscgcpoa-dc.org/

Hawaiian Islands Chapter Presents the CPOA Sport Towel



The towel is 16" x 25" made of 2 ply soft terry cloth with hemmed edges. It has a metal grommet and a clip book to attach to your golf or sport bag. The towel is machine washable and comes in white with a color CPOA logo.

S16.00 ea includes shipping Make checks payable to: Hawaiian Islands CPOA

USCG ISC Base Honolulu 400 Sand Island Pkwy Honolulu, HI 96819 Atm: CPOA

Order forms and info: www.hawaiianislandscpoa.org



CPOAA Cape May Unit

Best wishes and good luck to all delegates and members for a successful and productive convention!



CPOA



Las Vegas Mavericks



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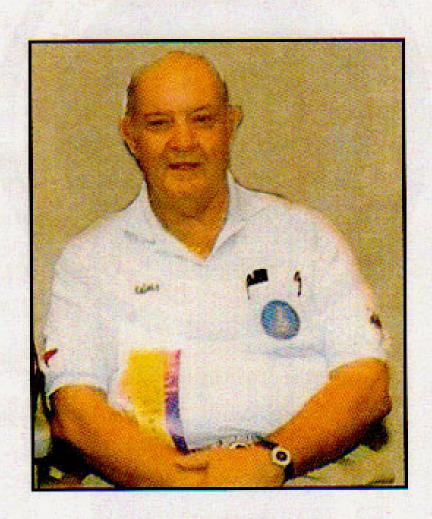
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> Best wishes for a great convention. Have a safe and wonderful time!

A GREAT Friend



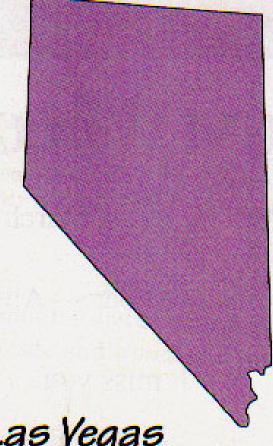
BMCM Walt Gorr

CPOA Member — March 1970

Gold Lifetime Member — August 2002

We'll miss you.





2006

<u>See</u> you in

Las Vegas

United States Coast Guard Chief Petty Officer Charge

THE THE PARTY OF T

During the course of this day you have been caused to suffer indignities, to experience humiliation. This you have to insult you, or to demean you. Pointless as it may have seemed to you, there was a valid, time-honored reason behind every pointed accomplished with rare good grace, and therefore, we now believe it fitting to explain to you why this was done. There was no desire

By experience, by performance and by testing, you have been advanced to Chief Petty Officer. You have one more hurdle to overcome. In the United States Coast Guard, E-7 carries unique responsibilities. No other armed force throughout the world carries the responsibilities nor grants the privileges to its enlisted personnel comparable to the privileges and responsibilities you are now bound to receive and are expected to fulfill Nour entire way of life has now been changed. More will be expected of you, more will be demanded of you. Not because you are an E-7, but because you are now a Chief Petty Officer. You have not merely been promoted one pay grade, you have joined the Chiefs' Mess, and as in all exclusive groups, you have a special responsibility to your brothers and sisters, even as they have a special responsibility to you. These privileges, these responsibilities, do not appear in print. They have no official standing, they cannot be referred to by name, number or file. They exist because since 1920, Coast Guard Chiefs before you have freely accepted responsibility beyond the call of printed assignment. Their actions and their performance demanded the respect of their seniors as well as their juniors. It is now required that you be the fount of wisdom, the ambassador of good will, the authority in personnel relations, as well as technical applications. "Ask the Chief" is a household word in and out of the Coast Guard. You are now "The Chief." The exalted position you have now received, and I used the word "exalted" advisedly, exists because of the attitude, and the performance of the Chiefs before you. It shall continue to exist only so long as you and your Jellow chiefs maintain these standards. So this then is why you were caused to experience these things. You were subjected to humiliation to prove to you that humility is a good, a great, and necessary emotion, which cannot harm you, which in fact strengthens you. In the future, you will be caused to suffer indignities, to experience humiliation far beyond those imposed upon you today. Bear them with the dignity, with the same good grace with which you bore these today.

It is our intention that you will never forget this day. It is our intention to test you, to accept you. Your performance has assured us that you will wear your hat with the pride that brothers and sisters in arms have before you

We take a deep sincere pleasure in clasping your hand and accepting you into our midst.

THE THE PARTY OF T



"She may

never serve, but she can be a USAA member."

You're eligible and so is your family. No other company understands the needs of military personnel and their families like USAA. If you're on active duty or in the National Guard or Reserves, you're eligible for the same great auto insurance and other financial services now enjoyed by more than four million USAA members. And when you can USAA your family can, too.

USAA even has special programs for your children. We can help you with the purchase of car seats. USAA has a special youth-oriented savings and investment program that will help you teach your

children about money management. And we have a variety of insurance and investment programs to help protect your family's financial future. It's important to look ahead, so if you don't have a sound financial plan, you can log on to **usaa.com** and complete our free Financial Profile. It's a great way to get started.

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